Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

2011
Open to Public Inspection

A For the 2011 calendar year, or tax year beginning JUL 1, 2011 and ending JUN 30, 2012 Check if applicable: C Name of organization D Employer identification number CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS Address FOUNDATION Name change 20-0258541 Doing Business As X Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin-980-343-6618 600 EAST FOURTH STREET, FIFTH FLOOR Amended return City or town, state or country, and ZIP + 4 G Gross receipts \$ Applica-CHARLOTTE, NC 28202 H(a) Is this a group return pending F Name and address of principal officer: ANN B. CLARK Yes X No for affiliates? Yes No same as C above H(b) Are all affiliates included? I Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) ____ 4947(a)(1) or [527 If "No," attach a list. (see instructions) J Website: ► http://www.cms.k12.nc.us/cmsdepartments/vp/H(c) Group exemption number ► M State of legal domicile: NC K Form of organization: Part I | Summary 1 Briefly describe the organization's mission or most significant activities: The foundation was established Activities & Governance for the purpose of seeking charitable contributions, administering 2 Check this box If the organization discontinued its operations or disposed of more than 25% of its net assets. 4 3 Number of voting members of the governing body (Part VI, line 1a) 4 Number of independent voting members of the governing body (Part VI, line 1b) 0 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 0 6 Total number of volunteers (estimate if necessary) 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. b Net unrelated business taxable income from Form 990-T, line 34 Prior Year **Current Year** 253,226. 8 Contributions and grants (Part VIII, line 1h) Revenue 0. Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,996. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 0. 255,222. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 254,460. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 0. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 0. 0. 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 3,835. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 258,295. -3,073.19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 224,560. 221,487. 20 Total assets (Part X, line 16) 0. 21 Total liabilities (Part X, line 26) 224,560. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Date Signature of officer Sign ANN B. CLARK, ACTING SUPERINTENDENT Here Type or print name and title Preparet's signature R'S COPY Date Check PTIN Print/Type preparer's name P00788989 Paid JAYNE FRAZIER self-employed Firm's EIN 56-2171449 Preparer Firm's name SCHARF PERA & CO., PLLC Firm's address 4600 PARK ROAD, STE 112 Use Only Phone no. 704 - 372 - 1167CHARLOTTE, NC 28209 X Yes No May the IRS discuss this return with the preparer shown above? (see instructions)

| | CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS | |
|----|--|--|
| | m 990 (2011) FOUNDATION 20-0258541 Page | <u>, 2</u> |
| Pa | art III Statement of Program Service Accomplishments | |
| | | X |
| 1 | Briefly describe the organization's mission: | |
| | The mission of Charlotte-Mecklenburg Public Schools Foundation is to | |
| | leverage supplemental resources to maximize academic achievement by | |
| | every student in every school in Charlotte-Mecklenburg Schools. | |
| - | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | |
| | the prior Form 990 or 990-EZ? | lo |
| | If "Yes," describe these new services on Schedule O. | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X N | 0 |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. | |
| | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to | |
| | others, the total expenses, and revenue, if any, for each program service reported. | |
| 4a | | _) |
| | The Wells Fargo Sense and Science Garden was built at First Ward | |
| | Performing Arts Elementary School. The purpose of the garden is to | |
| | give the students an opportunity to learn in more innovative ways. | |
| | Wells Fargo Sense and Science Garden enriches student learning by incorporating the outdoors and hands-on experiences into lessons. The | |
| | | |
| | garden is a 1.25 acre green space which has an outdoor classroom, | _ |
| | performance stage, bird, butterfly and insect garden, an ozone garden, | _ |
| | math spiral, and edible schoolyard garden, wetland/dry stream and a recreation lawn. The garden is available for public use on the | _ |
| | weekends in an effort to create a place that both the school and | _ |
| | community can use to foster outdoor learning. | |
| | Community can use to loster outdoor rearming. | _ |
| 4b | (Code:) (Expenses \$ 75,000 • including grants of \$ 75,000 •) (Revenue \$ | ` |
| | Parent University is a community collaborative program led by | - ' |
| | Charlotte-Mecklenburg Schools to help parents engage as full partners | _ |
| | in their children's education. Charlotte-Mecklenburg Schools partner | _ |
| | with community agencies and organizations to offer free courses, events | |
| | and activities that will equip families with new or additional skills, | _ |
| | knowledge, resources and confidence. The program's goal is to increase | <u> </u> |
| | parent involvement in the schools and empower parents to raise children | |
| | who are successful in school and life. Workshop topics range from | |
| | Helping Your Child Prepare for End-of-Grade Tests to Surviving | |
| | Adolescense. Over 70 course topics are available to families during | |
| | the year. | |
| | | |
| 1c | (Code:) (Expenses \$ 25,000 • including grants of \$ 25,000 •) (Revenue \$ |) |
| | Program funds were used at Walter G. Byers Elementary to initiate an | |
| | incentive program for students and staff. Students were encouraged and | <u>. </u> |
| | then rewarded for achieving academic goals. Staff memebers received | |
| | incentives for completed professional development opportunities. | |
| | | |
| | | |
| | | |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| | | _ |
| d | Other program services (Describe in Schedule O.) | |

(Expenses \$ 6,855 · including grants of \$
4e Total program service expenses ▶ 256,855 ·

6,855.) (Revenue \$

1,996.)

20-0258541 Page 3

Form 990 (2011) FOUNDATION Part IV Checklist of Required Schedules

| | | | Yes | No |
|----------|--|-----|--------|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | <u> </u> |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X_ | <u> </u> |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | v |
| _ | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5_ | - | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | v | ļ |
| _ | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | X | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | _ | | X |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide | | | |
| | credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | | X |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | _X |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | Х |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | X |
| f | | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI, XII, and XIII | 12a | | X |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization | | | |
| | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | _ | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals | | | |
| | located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | 40 | | v |
| 00- | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| <u> </u> | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | 100 (0 | |

| Forr | n 990 (2011) FOUNDATION 20-02 | <u>58541</u> | <u> </u> | age 4 |
|------|---|--------------|----------|---------|
| Pa | rt IV Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the | | | |
| | United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | X | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, | | | i |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | İ | ļ |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | X_ | <u></u> |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | İ | |
| | Schedule K. If "No", go to line 25 | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | . 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | i | |
| | Schedule L, Part I | 25b | | X |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualifie | d | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | . 28a | | Х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | X |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes, " complete | | | |
| | Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? | | | • |
| | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Х | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | | Х |
| | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of | | | |
| - | section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | Х |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X_ |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | | | |
| - | Note. All Form 990 filers are required to complete Schedule O | 38 | x | |
| | | Farm (| | 0441 |

Form 990 (2011) FOUNDATION Part V Statements Regarding Other IRS Filings and Tax Compliance

| | Check if Schedule O contains a response to any question in this Part V | | | |
|----|---|-----|-----|------------|
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable |)[| | |
| b | | آر | | |
| c | | 1 | | |
| - | (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a |) | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| _ | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X |
| | If "Yes," has it filed a Form 990·T for this year? If "No," provide an explanation in Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Х |
| b | If "Yes," enter the name of the foreign country: ▶ | = | | |
| ~ | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | Х |
| b | | 5b | | X |
| c | 14 M 4 M 7 M 7 M 14 M 14 M 7 M 7 M 7 M 7 M 7 M 7 M 7 M 7 M 7 M | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| | any contributions that were not tax deductible? | 6a | | X |
| h | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | " | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | Į | Х |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | |
| • | to file Form 8282? | 7c | | Х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | 1 | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Х |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | X |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | X |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting | | | |
| | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | X |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | Х |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | Х |
| 0 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 1 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | | | |
| 2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | Ţ | |
| 3 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| | organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand13c | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | <u>X</u> _ |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |

FOUNDATION

20-0258541

Form 990 (2011) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response to any question in this Part VI | | | | LX |
|-------------------|---|------------------------------|-----------|--------------|-------------|
| Sec | ction A. Governing Body and Management | | | _ | |
| | | 1 1 | 4 | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | 4 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | - [| | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | |
| þ | Enter the number of voting members included in line 1a, above, who are independent | 1b | 4 | 1 | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationshi | p with any other | İ | ļ | ľ |
| | officer, director, trustee, or key employee? | | 2 | <u> </u> | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | e direct supervision | j | Ì | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 9 | 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's ass | sets? | . 5 | | X |
| 6 | Did the organization have members or stockholders? | | . 6 | | X |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or approximation of the power to elect or | point one or | | | |
| | more members of the governing body? | | 7a | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, s | | | | |
| | persons other than the governing body? | | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | | | | |
| а | The governing body? | | 8a | X | |
| þ | | | | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea | ched at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | 9 | | x |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Re | evenue Code.) | | | |
| | | • | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such ch | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | | . 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body | before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | . 12a | | X |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye | es," describe | | | |
| | in Schedule O how this was done | | 12c | L | |
| 13 | Did the organization have a written whistleblower policy? | | | | X |
| 14 | Did the organization have a written document retention and destruction policy? | | | | Х |
| 15 | Did the process for determining compensation of the following persons include a review and approva | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | • | | | |
| а | The organization's CEO, Executive Director, or top management official | | 15a | | X |
| b | Other officers or key employees of the organization | | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem | ent with a | | | |
| | taxable entity during the year? | | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ | | | İ | |
| | exempt status with respect to such arrangements? | | 16b | i | |
| Sec | tion C. Disclosure | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►NC | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T | (Section 501(c)(3)s only |) availat | le | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | |
| | Own website Another's website X Upon request | | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, cor | nflict of interest policy, a | and final | ncial | |
| | statements available to the public during the tax year. | - | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books an | d records of the organia | zation: | - | |
| | THE CHARLOTTE MECKLENBURG BOARD OF EDUCATION - 980 | | | | |
| | • | 28202 | | | |
| 132006 01-23-1 | | | Form | 990 (| 2011) |

FOUNDATION

20-0258541

<u> Page</u> **7**

Form 990 (2011) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter 0- in columns (D), (E), and (F) if no compensation was paid.
 - · List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if neither the organia | (B) | T | | | C) | • | | (D) | (E) | (F) |
|---------------------------------------|-------------------|--------------------------------|---|----------|--------------|------------------------------|--------------|---------------------------------------|-------------------------------|--------------------|
| Name and Title | Average | (de | Position (do not check more than or | | | | one | Reportable | Reportable | Estimated |
| | hours per | box | box, unless person is bot officer and a director/trus | | th an | compensation | compensation | amount of | | |
| | week (describe | | T a | | T | 17114 | 1 | from the | from related organizations | other compensation |
| | hours for | direct | | | | - | | organization | (W-2/1099-MISC) | from the |
| | related | tee or | ustee | | | ensate | | (W-2/1099-MISC) | | organization |
| | organizations | al trus | al t | | loyee | COM D | | | | and related |
| | in Schedule O) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) HUGH HATTABAUGH | | - | <u> </u> | | Ť | 1 4 | | | | |
| DIRECTOR | 1.00 | Х | | | | | | 0. | 190,000. | 0. |
| (2) TYLER REAM | | | | | | | | | | |
| DIRECTOR | 1.00 | Х | - | | _ | ļ | | 0. | 134,859. | 0. |
| (3) SCOTT MURI | 1 00 | | | | | | i | • | 160 000 | • |
| DIRECTOR | 1.00 | Х | | | \vdash | ļ | | 0. | 160,000. | 0. |
| (4) DENNIS D COVINGTON | 1.00 | v | İ | | | | | 0. | 115,000. | 0. |
| DIRECTOR | 1.00 | ^ | | | | | | <u>U.</u> | 113,000. | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | İ | 1 | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | <u> </u> | | | | | |
| | | | | | | | | | | |
| | | | | \dashv | \dashv | | | | | |
| | | | | | | | ļ | | | |
| | | | | | \dashv | | \dashv | · · · · · · · · · · · · · · · · · · · | | · |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | ľ | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | \dashv | | | | | |
| | | | | | I | | ļ | | | |
| | | | \dashv | - | \dashv | \dashv | _ | | | |
| | | ľ | | | | | | | | |
| | | | \dashv | \dashv | \dashv | | \dashv | | | |
| | | | 1 | | i | | | | | |
| | | | | | | | 1 | | | |

Form 990 (2011)

| Pa | IT VII Section A. Officers, Directors, Tr | ustees, Key E | mple | oyee | es, a | nd l | High | est | Compensated Employ | ees (continued) | rtinued) | | | | |
|-----|---|--|-------------|-----------------------|-------------|--------------|------------------------------|---------------|---------------------------|----------------------------------|----------|------------------|-------|--|--|
| | (A) | (B) | | | | C) | | | (D) | (E) | | (F) | | | |
| | Name and title | Average | (do | | Pos heck | |) than | one | Reportable | Reportable | | | ted | | |
| | | hours per | box | , unle | ss pe | rson | is bot or/trus | h an | compensation | compensation | - | amoun | | | |
| | | week (describe | _ | T | | T GOK | 31711143 | 100, | from | from related | | othe | | | |
| | | hours for | or director | | | | _ | | the organization | organizations (W-2/1099-MISC) | 1 | mpens from tl | | | |
| | | related | e or d | ig ig | | | sated | | (W·2/1099·MISC) | (***2/1099*(*)150) | | rganiza | | | |
| | | organizations | | at trus | | e Jee | mper | | (11 27 1000 111100) | | - 1 | nd rela | | | |
| | | in Schedule | Individual | Institutional trustee | - | Key employee | sst co oyee | a 5 | | | - 1 | ganizat | | | |
| | | O) | Indiv | <u>#</u> | Officer | Ęę. | Highest compensated employee | Former | | | | - | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | • | | | - | | |
| | | | | | | | | | | | İ | | | | |
| | | <u> </u> | | | | | | - | | | | | | | |
| | | | | | | | | | , | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | \vdash | | | | | | | | |
| | | ; | | | | | | | | | | | | | |
| | · | | | | | | | | | | _ | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | 1 | | | | | | | | | | | | | |
| | | | | | | | İ | | | | | | | | |
| 1b | Sub-total | | | | | | | | 0. | 599,859 | | | 0. | | |
| c | Total from continuation sheets to Part V | I, Section A | | | | | \blacktriangleright | | 0. | 0 | | | 0. | | |
| ď | Total (add lines 1b and 1c) | | | | | | | | 0. | 599,859 | | | 0. | | |
| 2 | Total number of individuals (including but n | ot limited to th | ose | liste | d ab | ove |) wh | o re | ceived more than \$100 | 000 of reportable | | | | | |
| | compensation from the organization | | | | | | | | | | | | 0 | | |
| | | | | | _ | | | | | | | Yes | No | | |
| 3 | Did the organization list any former officer, | director, or tru | stee | , ke | y em | olqı | yee, | or h | nighest compensated er | nployee on | | | | | |
| | line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | 3 | | Х | | |
| 4 | For any individual listed on line 1a, is the su | | | | | | | | | | | | | | |
| | and related organizations greater than \$150 | | | | | | | | | - | 4 | X | | | |
| 5 | Did any person listed on line 1a receive or a | | | | | | | | | dual for services | | | | | |
| | rendered to the organization? If "Yes," com | | | | | | | | · · | | 5 | | X | | |
| Sec | tion B. Independent Contractors | | | | | | | | | | | | | | |
| 1 | Complete this table for your five highest co | moensated ind | ene | nder | nt co | ontra | actor | s th | nat received more than \$ | \$100.000 of comper | sation | from | | | |
| • | the organization. Report compensation for | | | | | | | | | | | | | | |
| | (A) | ino odionadi ye | | | .5 | | | T | (B) | - | - 1 | C) | | | |
| | Name and business | address | NΩ | NE | | | | | Description of se | ervices | Compe | | n | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | + | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | + | | | | | | | |
| | | | | | | | | Ì | | | | | | | |
| | | | | _ | | | | + | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | + | | | | | | | |
| | | | | | | | | | | | | | | | |
| | | | | | | | | Ļ | | | | - | | | |
| 2 | Total number of independent contractors (in | | t lim | nited | to t | _ | | ed a | above) who received mo | ore than | | | | | |
| | \$100,000 of compensation from the organiz | ation > | | | | 0 | | | | | | 000 | | | |
| | | | | | | | | | | | Form | 990 c | 2011) | | |

20-0258541 Page 9

| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
|-------------------------------|---------|---|--|----------------|----------------------|---|---|---|
| ts ts | 1 a | Federated campaigns | 1a | | | | | |
| Gifts, Grants | | Membership dues | [] | | | | | |
| ΩĒ | | | | | | | | |
| ifts r A | , | | | | | | | |
| 5.2 | ١ | | | | | | | |
| Sig | 4 | All other contributions, gifts, gran | | | | | | |
| ĕ Ħ | | | | 253,226. | | | | |
| 를등 | | similar amounts not included abo | | 233,220. | | | | |
| Contributions, and Other Simi | 9 | Noncash contributions included in lines | s 1a-1r: \$ | | 253,226. | | | İ |
| <u> </u> | | Total, Add lines 1a-1f | | Business Code | 233,2201 | | | · - |
| ۸. | | | | Dusiliess Code | | | | |
| Ş | 2 a | | | | | | | |
| že, | b | | | | | | | - |
| E S | C | | | 1 | <u> </u> | | | |
| Program Service Revenue | C | **** | | | | | | |
| ro | е | | | | | | | |
| <u> </u> | | All other program service reve | enue | • | | | | |
| | | Total, Add lines 2a-2f | P 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | | | |
| | 3 | Investment income (including | | | 1 720 | 1,729. | | |
| | | other similar amounts) | | | 1,729. | 1,123. | | |
| | 4 | Income from investment of ta | x-exempt bond | oroceeds - | | | | |
| | 5 | Royalties | | | | | | |
| | | _ | (i) Real | (ii) Personal | | | | |
| | 6 a | *************************************** | | | | | | |
| | b | , | | | | | | |
| | С | , , | | | | | | |
| | | Net rental income or (loss) | | _ | | | | |
| | 7 a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 267. | | | | | 1 |
| | b | Less: cost or other basis | | | | | | 1 |
| | | and sales expenses | 0. | | | | | I |
| | С | . , | 267. | L | 0.65 | 267 | | 1 |
| | d | J , , | | <u> </u> | 267. | 267. | | |
| e l | 8 a | Gross income from fundraising | • | | | | | 1 |
| Ę. | | including \$ | of | | | | | 1 |
| <u></u> | | contributions reported on line | | | | | | ı |
| Other Revenu | | Part IV, line 18 | | | | | | ı |
| 듄 | | Less: direct expenses | ., | | | | | |
| | | Net income or (loss) from fund | _ | — | | | | |
| | 9 a | Gross income from gaming ac | | | | | | |
| | | Part IV, line 19 | | I | | | | |
| } | | Less: direct expenses | | L | | | | |
| | | Net income or (loss) from gam | | • | | | | |
| | 10 a | Gross sales of inventory, less | | [| | | | |
| | | and allowances | | | | | | |
| | | Less: cost of goods sold | | L | | | | |
| - | С | Net income or (loss) from sales | s of inventory | <u> </u> | | | | |
| | | Miscellaneous Revenu | e | Business Code | | | | |
| | 11 a | | | | | | | |
| | b | | _ _ | <u> </u> | | | _ | |
| | c | | | | | | | |
| ļ | d | All other revenue | | | | | | |
| | е | Total, Add lines 11a-11d | | ▶ . | | | | |
| | 12 | Total revenue. See instructions. | | | <u>255,222.</u> | 1,996. | 0. | 0. |
| 13200° 01-23- | 9 12 | | | | | | | Form 990 (2011) |

Form 990 (2011) FOUNDATION

Part IX Statement of Functional Expenses

| Section 501(c)(3) and 501(c)(4) organizations must complete all columns. | All other organizations must complete column (A) but are not required to |
|--|--|
| complete columns (B), (C), and (D). | |

| | Check if Schedule O contains a respons | se to any guestion in this | e Part IX | | |
|----------|--|----------------------------|--------------------------|---------------------------------|---|
| Do | not include amounts reported on lines 6b, | (A) Total expenses | (B) | (C) Management and | _ (D) |
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and | | | | • |
| • | organizations in the United States. See Part IV, line 21 | 254,460. | 254,460. | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the United States. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to governments, | | | | |
| • | organizations, and individuals outside the | | | | |
| | United States, See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | <u> </u> |
| • | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| J | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | | | | |
| 8 | Pension plan accruals and contributions (include | | | | |
| G | section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | | | | |
| 10 | Payroll taxes | - | | | |
| 11 | Fees for services (non-employees): | | | | |
| '' a | | 2,274. | 2,274. | | |
| b | Legal | 3/2.11 | | | |
| | Accounting | - | | | |
| d | Lobbying | *** | | | |
| u ^ | Professional fundraising services. See Part IV, line 17 | - | | | |
| f | Investment management fees | 121. | 121. | | |
| | | | 1220 | | |
| g 12 | Other Advertising and promotion | | | | |
| 13 | Office expenses | | | | |
| 14 | Information technology | | | | |
| | Royalties | | | | * · · · · · · · · · · · · · · · · · · · |
| 15 | | | | | |
| 16 17 | Occupancy | - | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| 10 | | | | | |
| 40 | for any federal, state, or local public officials Conferences, conventions, and meetings | | | 1 | |
| 19 | | | | | |
| 20 | Interest Payments to affiliates | | | | |
| 21 | Depreciation, depletion, and amortization | | | - | |
| 22 | · ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' | 1,440. | | 1,440. | |
| 23 | Other expenses. Itemize expenses not covered | 1,440. | | 1,110, | |
| 24 | above. (List miscellaneous expenses in line 24e. If line) | | | | |
| | 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| _ | , | | | | |
| a b | | | | | · |
| | | | | | |
| q C | | | | - | |
| d | All other eveness | | | | · |
| | All other expenses | 258,295. | 256,855. | 1,440. | 0. |
| 25 | Joint costs. Complete this line only if the organization | 430,433. | 230,033. | | |
| 26 | reported in column (B) joint costs from a combined | | | | |
| | | | | | |
| | educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) 0 01-23-12 | | | | Form 990 (2011) |

Form 990 (2011)
Part X Balance Sheet

FOUNDATION

| | ırt X | Balance Sheet | (A) Beginning of year | | (B) End of year |
|-----------------------------|-------------|---|--------------------------|-----|--------------------|
| | 1 | Cash - non-interest-bearing | | 1 | |
| | 2 | Savings and temporary cash investments | | | 221,487 |
| | 3 | Pledges and grants receivable, net | | 3 | <u> </u> |
| | 4 | Accounts receivable, net | | 4 | |
| | 5 | Receivables from current and former officers, directors, trus | | | |
| | " | employees, and highest compensated employees. Complete | | | |
| | | of Schedule L | | 5 | |
| | 6 | Receivables from other disqualified persons (as defined und | | | |
| | | 4958(f)(1)), persons described in section 4958(c)(3)(B), and c | | | |
| | | employers and sponsoring organizations of section 501(c)(9) | - I | | |
| | | employees' beneficiary organizations (see instructions) | | 6 | |
| \$3 | _ | | r—— | 7 | |
| Assets | 7 | Notes and loans receivable, net | | 8 | |
| Ř | 8 | Inventories for sale or use | | 1 | |
| | 9 | Prepaid expenses and deferred charges | | 9 | |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | ١. | basis. Complete Part VI of Schedule D 10a | | 40 | |
| | 1 | Less: accumulated depreciation 10b | | 10c | |
| | 11 | Investments - publicly traded securities | | 11 | |
| | 12 | Investments - other securities. See Part IV, line 11 | | 12 | - |
| | 13 | Investments · program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | | 15 | |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 224,560. | 16 | 221,487. |
| | 17 | Accounts payable and accrued expenses | | 17 | |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | į . | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| es | 21 | Escrow or custodial account liability. Complete Part IV of Sch | nedule D | 21 | |
| Liabilities | 22 | Payables to current and former officers, directors, trustees, k | ey employees, | | |
| iab | | highest compensated employees, and disqualified persons. | Complete Part II | | |
| | | of Schedule L | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third par | ties | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | 3 | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to rela | ated third | | |
| | | parties, and other liabilities not included on lines 17-24). Com- | plete Part X of | | |
| i | | Schedule D | | 25 | |
| | <u> 2</u> 6 | Total liabilities. Add lines 17 through 25 | 0. | 26 | 0. |
| | | Organizations that follow SFAS 117, check here | and complete | | |
| S | | lines 27 through 29, and lines 33 and 34. | | | |
| Net Assets or Fund Balances | 27 | Unrestricted net assets | 119,187. | 27 | 115,405. |
| ala | 28 | Temporarily restricted net assets | | 28 | 106,082. |
| d B | 29 | Permanently restricted net assets | | 29 | • |
| ا ج | | Organizations that do not follow SFAS 117, check here | | | <u>.</u> |
| ě | | complete lines 30 through 34. | | | |
| ध | 30 | Capital stock or trust principal, or current funds | | 30 | |
| SSE | | Paid-in or capital surplus, or land, building, or equipment fund | <u></u> | 31 | |
| it A | | Retained earnings, endowment, accumulated income, or other | | 32 | |
| Š | | Total net assets or fund balances | | 33 | 221,487. |
| | | Total liabilities and net assets/fund balances | 224,560. | 34 | 221,487. |

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS

| For | n 990 (2011) FOUNDATION | <u> 20-0258</u> | <u> 3541</u> | Pag | ge 12 |
|-----|---|-----------------|---------------|-------------|------------|
| Pa | rt XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response to any question in this Part XI | | | _ | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 25. | 5 <u>,2</u> | <u>22.</u> |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 25 | 8,2 | <u>95.</u> |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | <u> </u> | <u>3,0</u> | <u>73.</u> |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 22 | 4,5 | 60. |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | | _ | 0. |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 22: | 1, 4 | <u>87.</u> |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | |
| | | | \rightarrow | Yes | No |
| 1 | Accounting method used to prepare the Form 990: X Cash Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | Ο. | | Ì | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | _X_ |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | | X |
| c | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sche | dule O. | | | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued | l on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | 1 | |
| 3а | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin | gle Audit | i | | |
| | Act and OMB Circular A-133? | | 3a | | _X_ |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed audit | | İ | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | | 3b | | |
| | | | Form 9 | 990 (2 | 2011) |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Inspection

Name of the organization

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS FOUNDATION

Employer identification number 20-0258541

| | | I COMPA | | | | | | | | <u>, 0250</u> | <u> </u> |
|--------------|-----------------|---------------------------------------|---|---------------|--------------|-------------|--------------------|-----------------------|--|---------------|-------------|
| Part I | Reason | for Public Cha | rity Status (All organ | izations m | ust comple | ete this pa | rt.) See in: | structions | | | |
| The orga | nization is not | a private foundation | n because it is: (For lines | 1 through | 11, check | only one | box.) | | | | |
| 1 🗔 | A church, c | onvention of church | es, or association of chu | irches des | cribed in s | ection 17 | 0(b)(1)(A)(| i). | | | |
| 2 | A school de | scribed in section 1 | 70(b)(1)(A)(ii). (Attach S | chedule E. | .) | | | | | | |
| з 🗀 | A hospital o | r a cooperative hosp | oital service organization | described | l in section | n 170(b)(1 |)(A)(iii). | | | | |
| 4 | A medical re | esearch organization | operated in conjunction | n with a ho | spital desc | cribed in s | ection 17 | 0(b)(1)(A)(| iii), Enter ti | he hospital | s name, |
| | city, and sta | ate: | | | | | | | | | |
| 5 | | | e benefit of a college or u | university o | wned or o | perated b | y a goverr | mental ur | nit describe | ed in | |
| _ | - | 0(b)(1)(A)(iv), (Comp | = | • | | • | , , | | | | |
| 6 | 1 | | nent or governmental un | it describe | ed in sectio | on 170(h) | (1)(Δ)(v) | | | | |
| 7 | 1 | • | ceives a substantial part | | | | | or from th | e general r | ublic descr | ribed in |
| , | | (b)(1)(A)(vi), (Comple | * | . Or no oup | port nome | 2 901011111 | ontal ann | o | o goriora, p | | |
| 8 | 1 | | section 170(b)(1)(A)(vi). | (Complete | Part II \ | | | | | | |
| 9 | i | | | | | from cont | ributione r | namharch | vin food, an | d arose roc | ointe from |
| 9 [| = | · · · · · · · · · · · · · · · · · · · | ceives: (1) more than 33 | | | | | | | | |
| | | • | inctions - subject to cert | • | | | | | | • | |
| | | | taxable income (less sec | 20011 2111 18 | ax) nom be | zsiriesses | acquired i | by the org | anization a | iter Julie 3 | J, 1875. |
| | 1 | 509(a)(2). (Complet | · · · · · · · · · · · · · · · · · · · | | | 0 " | E00/ \/ | 41 | | | |
| 10 | | | perated exclusively to te | | | | | | | | |
| 11 LX. | - | - | perated exclusively for t | | | | | | | | |
| | • | , ,, | ations described in sect | . , , | ' ' | , , , | 2). See se | ction 509 | (a)(3). One | ck the box | inat |
| | | | g organization and comp | | _ | | | | | - o | |
| | a X Type | | - 1 | с 🗀 Тур | | • | _ | | | Type III · O | |
| e X | | - | at the organization is no | | | | | | | | |
| | | | than one or more public | | | | | | 9(a)(1) or s | ection 509(| a)(2). |
| f | If the organia | zation received a wri | tten determination from | the IRS th | atitis a Ty | /pe I, Type | II, or Typ | e III | | | |
| | | organization, check t | | | | | | | | | |
| g | | | organization accepted a | | | | | | | | |
| | (i) A perso | on who directly or inc | directly controls, either a | lone or tog | jether with | persons | described | in (ii) and | (iii) below, | | Yes No |
| | the gov | erning body of the s | upported organization? | | | | | | | . 11g(i) | X |
| | (ii) A family | member of a perso | n described in (i) above? | ? | | | | | •••••• | 11g(ii) | X |
| | (iii) A 35% | controlled entity of a | a person described in (i) | or (ii) abov | e? | | | | | 11g(iii) | X |
| h | Provide the t | following information | about the supported or | ganization | (s). | | | | | | |
| | | | | | | | | | | | |
| (i) Name | of supported | (ii) EIN | (iii) Type of | (iv) Is the d | organization | | | (vi) (s organizați | s the | (vii) Amo | ount of |
| | anization | | organization (described on lines 1-9 | | sted in your | | tion in col. | (i) organiz | zed in the | supp | |
| | | | above or IRC section | governing | document? | (i) of you | r support? | U.S | 5.? | | |
| | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | |
| HARI | OTTE | | | | | | | | | | |
| IECKI | ENBURG | 56-6001074 | 6 | X | | х | | X | | 254 | 1,460. |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | • | | - | | | |
| | | | | | | | | | | | |
| | ** | | | | - | | | | | | |
| | | 1 | 1 | | | | 1 | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se | ction A. Public Support | | | | | | |
|----------|--|---|--------------------------|--------------------------|---------------------|---------------------|---------------|
| Cal | endar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | _ |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | İ | | | | | |
| 3 | The value of services or facilities | | | | | | |
| • | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | · |
| 5 | The portion of total contributions | | | | | | |
| Ū | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | calumn (6) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | - | | |
| | ction B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| | Amounts from line 4 | (u) Look | (2) = = = = | \9/ ==== | | (-) | (1) |
| | Gross income from interest. | | | | | | |
| Ŭ | dividends, payments received on | | | | | , | |
| | securities loans, rents, royalties | | | į | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| 9 | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 40 | Other income. Do not include gain | | | • | | | |
| 10 | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV.) | | | | | | |
| | Total support. Add lines 7 through 10 | | | | | | |
| | Gross receipts from related activities, | oto (coo instructio | ne) | | | 12 | |
| | First five years. If the Form 990 is for | - | • | f fourth or fifth ta | | | |
| 13 | organization, check this box and stop | | mat, accord, time | i, loditil, or little ta | x year as a section | 1 00 1(0)(0) | |
| Sec | etion C. Computation of Publi | c Support Per | centage | | | | |
| | Public support percentage for 2011 (li | | | olumn (fl) | | 14 | % |
| | Public support percentage from 2010 | • | • | | ī | 15 | % |
| | 33 1/3% support test - 2011. If the o | | | | | | |
| 104 | stop here. The organization qualifies a | | | | | | ▶□ |
| b | 33 1/3% support test - 2010. If the o | | - | | | | is box |
| ~ | and stop here. The organization qualit | | | | | | |
| 172 | 10% -facts-and-circumstances test | | | | | | |
| . , a | and if the organization meets the "fact | | | | | | |
| | meets the "facts-and-circumstances" (| | | | | | |
| h | 10% -facts-and-circumstances test | | | | | | |
| D | more, and if the organization meets the | | | | | | 070 OI |
| | organization meets the "facts-and-circ | | | | | | ightharpoonup |
| 0 | Private foundation. If the organization | | | | | | |
| <u> </u> | rrivate toungation. If the organization | i did flot crieck a c | <u>юх он ште тэ, тоа</u> | , 100, 11a, 01 170 | , oneon this box at | in see instructions | |

Schedule A (Form 990 or 990 EZ) 2011 Part III Support Schedule for Organizations Described in Section 509(a)(2)

| (Complete only if you checked the box on line 9 of Part I or if the organ | ization failed to qualify under Part II. If the organization fails to |
|---|---|
| qualify under the tests listed below, please complete Part II.) | |

| Se | ction A. Public Support | piouse som | | | | | |
|-----|--|---------------------|-----------------------|------------------------|---|---------------------|--------------|
| Cal | endar year (or fiscal year beginning in) 🕨 | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | İ | İ | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | İ | |
| 3 | Gross receipts from activities that | | | į | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | İ | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| Ŭ | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| ′ ' | 3 received from disqualified persons | | | | | | |
| ŀ | Amounts included on lines 2 and 3 received | | | | | | |
| • | from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the | | | | | | |
| _ | amount on line 13 for the year | | | - | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support (Subtract line 7c from line 6.) ction B. Total Support | | l | | <u> </u> | | |
| | ndar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| | Amounts from line 6 | (a) 2007 | (6) 2000 | (0) 2000 | (d) 2010 | (0) 2011 | (1) 10101 |
| | Gross income from interest, | | | | | 1 | |
| 100 | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | ĺ | | | i | |
| | and income from similar sources | | | | | | |
| i. | Unrelated business taxable income (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | | | | | . | | |
| | Add lines 10a and 10b Net income from unrelated business | <u> </u> | | | *** | | |
| ' ' | activities not included in line 10b, | | | | | | |
| | whether or not the business is | | | | | | |
| 10 | regularly carried on | | | | | | . |
| 12 | Other income. Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV.) | | | | | | |
| | Total support (Add lines 9, 10c, 11, and 12.) | | | | | | <u> </u> |
| 14 | First five years. If the Form 990 is for | the organization's | s first, second, thir | d, fourth, or fifth ta | x year as a sectio | n 501(c)(3) organiz | ation, |
| | check this box and stop here | 0 | | | | | <u> </u> |
| | tion C. Computation of Publi | | | | | | |
| | Public support percentage for 2011 (li | | | olumn (f)) | | 15 | <u>%</u> |
| | Public support percentage from 2010 | | | | | 16 | % |
| | tion D. Computation of Inves | | | . 101: (0) | | | |
| | Investment income percentage for 20 | | | | | 17 | % |
| | Investment income percentage from 2 | | | | *************************************** | 18 | % |
| 19a | 33 1/3% support tests - 2011. If the | | | | | | |
| | more than 33 1/3%, check this box ar | | | | | | |
| b | 33 1/3% support tests - 2010. If the | | | | | | |
| | line 18 is not more than 33 1/3%, chec | | • | | | | |
| 20 | Private foundation. If the organization | i did not check a l | box on line 14, 19a | ı, or 19b, check thi | is box and see ins | tructions | |

Schedule B

(Form 990, 990-E**Z**, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Employer identification number

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS 20-0258541 FOUNDATION Organization type (check one): Filers of: Section: Form 990 or 990 EZ X 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule | X | For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. I For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990 EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS
FOUNDATION

Employer identification number

20-0258541

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addit | ional space is needed. | |
|------------|--|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | CARTON COUNCIL OF NORTH AMERICA 30000 SOUTH HILL ROAD NEW HUDSON, MI 48165 | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | PIEDMONT PIZZERIA LLC PO BOX 7365 CHARLOTTE, NC 28241 | \$\$ | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | SISTERS OF MERCY OF NORTH CAROLINA FOUNDATION INC 2115 REXFORD ROAD, SUITE 401 CHARLOTTE, NC 28211 | \$ 45,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | TARGET PO BOX 1296 MINNEAPOLIS, MN 55440 | \$ <u>25,000.</u> | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | VALERY M. BESS 6614 LATTA SPRINGS CIRCLE HUNTERSVILLE, NC 28078 | \$ 10,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | WELLS FARGO 301 SOUTH TRYON STREET, NC 1150 CHARLOTTE, NC 28288 | \$ 150,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Name of organization
CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS
FOUNDATION

Employer identification number

| FOUND | NOITA | 20 |)-02585 41 |
|------------------------------|--|--|----------------------|
| Part II | Noncash Property (see instructions). Use duplicate copies of F | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | * | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | | |

Name of organization

Employer identification number

20-0258541

| Part III | year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc. Use duplicate copies of Part III if addition | he following line entry. For organizati c., contributions of \$1,000 or less fo | c)(7), (8), or (10) organizations that total more than \$1,000 for the ions completing Part III, enter or the year. (Enter this information once.) |
|---------------------------|---|---|--|
| (a) No. | | | |
| from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| - | | (e) Transfer of gi | ift |
| - | Transferee's name, address, ar | nd ZIP + 4 | Relationship of transferor to transferee |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| - | | (e) Transfer of git | |
| - | Transferee's name, address, an | Id ZIP + 4 | Relationship of transferor to transferee |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | (e) Transfer of gif | 't |
| _ | Transferee's name, address, an | d ZIP + 4 | Relationship of transferor to transferee |
| a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| | Transferee's name, address, and | (e) Transfer of gift | Relationship of transferor to transferee |
| | | | |

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. 2011
Open to Public Inspection

Name of the organization

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS FOUNDATION

Employer identification number 20-0258541

| Pa | rt I Organizations Maintaining Donor Advise | ed Funds or Other Similar Funds or | Accounts. Complete if the |
|--------|--|---|--|
| | organization answered "Yes" to Form 990, Part IV, line | | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | 3 | |
| 2 | Aggregate contributions to (during year) | 253,226. | |
| 3 | Aggregate grants from (during year) | 254,460. | |
| 4 | Aggregate value at end of year | 0.04 4.07 | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advised fu | unds |
| | are the organization's property, subject to the organization's | | |
| 6 | Did the organization inform all grantees, donors, and donor a | dvisors in writing that grant funds can be used | d only |
| | for charitable purposes and not for the benefit of the donor of | or donor advisor, or for any other purpose conf | |
| | impermissible private benefit? | | X Yes No |
| Pa | rt II Conservation Easements. Complete if the org | ganization answered "Yes" to Form 990, Part N | V, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | | |
| | Preservation of land for public use (e.g., recreation or e | education) Preservation of an historic | ally important land area |
| | Protection of natural habitat | Preservation of a certified | historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | fied conservation contribution in the form of a | conservation easement on the last |
| | day of the tax year. | | 13.34.31.51.54.54.34.34.34 |
| | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 4. |
| b | • | to the body of the ZeN | |
| C | Number of conservation easements on a certified historic str | | 2c |
| d | Number of conservation easements included in (c) acquired a | | 2d |
| _ | listed in the National Register Number of conservation easements modified, transferred, rel | | |
| 3 | | eased, extinguished, or terminated by the orga | anization during the tax |
| , | year ▶ Number of states where property subject to conservation eas | soment is located | |
| 4 5 | Does the organization have a written policy regarding the per | | |
| 3 | violations, and enforcement of the conservation easements it | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and | enforcing conservation easements during the y | /ear ▶ \$ |
| 8 | Does each conservation easement reported on line 2(d) above | | |
| _ | and section 170(h)(4)(B)(ii)? | | F 1 |
| 9 | In Part XIV, describe how the organization reports conservation | | |
| | include, if applicable, the text of the footnote to the organizat | | |
| | conservation easements. | | |
| Par | t III Organizations Maintaining Collections of | f Art, Historical Treasures, or Other | Similar Assets. |
| | Complete if the organization answered "Yes" to Form | | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | | |
| | historical treasures, or other similar assets held for public exh | | of public service, provide, in Part XIV, |
| | the text of the footnote to its financial statements that describ | | |
| b | If the organization elected, as permitted under SFAS 116 (AS | | |
| | treasures, or other similar assets held for public exhibition, ed | lucation, or research in furtherance of public so | ervice, provide the following amounts |
| | relating to these items: | | |
| | (i) Revenues included in Form 990, Part VIII, line 1 | | |
| | | | |
| 2 | If the organization received or held works of art, historical trea | | , provide |
| | the following amounts required to be reported under SFAS 1 | | • • |
| | Revenues included in Form 990, Part VIII, line 1 | | • \$ |
| h | Assets included in Form 990 Part X | | ■ 35 |

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS

| | edule D (Form 990) 2011 FOUNDAT: | | | | | | | ⊥ Page ∠ |
|---------|--|------------------------|------------------------|----------------------|---|----------|--------------|-------------|
| Pa | rt III Organizations Maintaining C | | | | | | | |
| 3 | Using the organization's acquisition, accession | on, and other record | s, check any of the | following that are a | significant us | e of its | collection | ı items |
| | (check all that apply): | | | | | | | |
| а | Public exhibition | d | Loan or exc | hange programs | | | | |
| b | Scholarly research | · e | Other | | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's co | llections and explain | n how they further t | he organization's ex | empt purpos | e in Par | t XIV. | |
| 5 | During the year, did the organization solicit or | | | | | | | |
| | to be sold to raise funds rather than to be ma | | | | | | Yes | No. |
| Pai | rt IV Escrow and Custodial Arrang | | | | o Form 990, F | ⊃art IV, | line 9, or | |
| | reported an amount on Form 990, Par | t X, line 21. | - | | | | | |
| | Is the organization an agent, trustee, custodia | an or other intermed | iary for contribution | s or other assets no | t included | | <u>-</u> . | |
| | on Form 990, Part X? | | | | | | Yes | No |
| h | If "Yes," explain the arrangement in Part XIV a | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| | Too, explain the arrangement in activity | | g | | | | Amount | |
| С | Beginning balance | | | | 1c | | | |
| ا | Additions during the year | | | | | *** | | |
| u | Distributions during the year | | | | | | | |
| | Ending balance | | | | | | | |
| f 2a | _ | | | | | | Yes | □ No |
| | If "Yes," explain the arrangement in Part XIV. | ini 550, i are A, into | <u> </u> | | | | 00 | • |
| | rt V Endowment Funds. Complete if | the organization an | swered "Yes" to Fol | rm 990 Part IV. line | 10. | | | |
| ı uı | Eliabarii elia i aliasi complete ii | | (b) Prior year | (c) Two years back | | rs back | (a) Four | vears back |
| | Positive of combines | (a) Current year | | (C) TWO years back | (u) inico you | 13 buok | (c) rour | yours suon |
| 1a | Beginning of year balance | 105,373. | 100,768. | 100 769 | | | | |
| b | Contributions | 1.050 | | 100,768. | | | | |
| С | Net investment earnings, gains, and losses | 1,962. | 6,526. | | | | | |
| d | Grants or scholarships | | | | | | | |
| е | | | | | | | | |
| | and programs | | | | | | | |
| f | Administrative expenses | 1,252. | 1,921. | | | | | |
| g | End of year balance | 106,083, | 105,373, | 100,768. | l | | | |
| 2 | Provide the estimated percentage of the curre | ent year end balance | |)) held as: | | | | |
| а | Board designated or quasi endowment > _ | | _% | | | | | |
| b | Permanent endowment | % | | | | | | |
| ¢ | Temporarily restricted endowment ▶ <u>100</u> | | | | | | | |
| | The percentages in lines 2a, 2b, and 2c should | | | | | _ | | |
| 3a | Are there endowment funds not in the posses | ssion of the organiza | ition that are held ar | nd administered for | the organizati | ion | Г. | T |
| | by: | | | | | | | Yes No |
| | (i) unrelated organizations | | | | | | | X |
| | (ii) related organizations | | | | | | | X |
| b | If "Yes" to 3a(ii), are the related organizations | | | | | | 3b | |
| 4_ | Describe in Part XIV the intended uses of the | | | | | | | |
| Par | t VI Land, Buildings, and Equipme | | | | | | | |
| | Description of property | (a) Cost or ot | | 1 ' ' | ccumulated | | (d) Book | value |
| | | basis (investm | ent) basis (| otner) de | preciation | + | | |
| 1a | Land | | | | | | | |
| þ | Buildings | | | | | + | . | |
| ¢ | Leasehold improvements | | | | | | | |
| d | Equipment | | | | | _ | | |
| e | Other | | | | | | | |
| | A shill be a second a shear and a second and second as | und Form OOO Dord | V column (P) line 1 | 0/611 | ▶ | _ | | n |

| Schedule D | (Form 990 | 2011 |
|------------|-----------|------|

| FOI | 73.TT | | T / 1 | * |
|---------|-------|--------|---------|---|
| H () I | 11/11 | 14.11. | 1 (11) | м |

| Part VII Investments - Other Securities. | See Form 990, Part X, line 12. | | |
|---|--|---|--------------------------|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of va Cost or end-of-year n | |
| (1) Financial derivatives | | | |
| (2) Closely-held equity interests | | | |
| (3) Other | | | |
| (A) | | | <u></u> |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | - | |
| (F) | | | |
| (G) | | | <u> </u> |
| (H) | | | |
| (1) | | <u> </u> | |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶ Part VIII Investments - Program Related. | O F 000 D | | |
| Fart VIII investments - Program Related. | | (c) Method of val | uation: |
| (a) Description of investment type | (b) Book value | Cost or end-of-year m | |
| (1) | | | |
| (1) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |
| Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶ | | | |
| Part IX Other Assets. See Form 990, Part X, lir | | | # \ D = |
| () | a) Description | | (b) Book value |
| (1) | | | |
| (2) | <u>.</u> | | |
| (3) | | | |
| (4) | | | |
| (5) | ······································ | | |
| (6) (7) | | | |
| (8) | · · · · · · · · · · · · · · · · · · · | | |
| (9) | | | |
| (10) | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) li | ne 15.) | | • |
| Part X Other Liabilities. See Form 990, Part 3 | | | |
| 1. (a) Description of liability | (b) | Book value | |
| (1) Federal income taxes | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | · | |
| (9) | | | |
| (10) | | | |
| (11) Tatal (Caluma (h) must aqual Farm 000, Part V, aqu(R) li | no 25 l | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) lin FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote 2. FIN 48 (ASC 740). | to the organization's financial statements | that reports the organization's liability for uncer | tain tax positions under |

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS

| <u>9ch</u> | edule ව (Form 990) 2011 FOUNDATION | | | <u> 20-02585</u> | 4 1 Page 4 |
|------------|---|---|---|--|--------------------------|
| Pa | rt XI Reconciliation of Change in Net Assets from Forr | n 990 to Audited Fir | ancial Sta | itements | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | | 1 | | |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | | | | |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | | | | |
| 4 | Net unrealized gains (losses) on investments | | | | - |
| 5 | Donated services and use of facilities | | | | |
| 6 | Investment expenses | | | | |
| 7 | Prior period adjustments | | | · · · · · · · · · · · · · · · · · · · | |
| 8 | Other (Describe in Part XIV.) | | | | |
| 9 | Total adjustments (net). Add lines 4 through 8 | | | | |
| | Excess or (deficit) for the year per audited financial statements. Combine | | 10 | | |
| 10 Pa | t XII Reconciliation of Revenue per Audited Financial S | | | Return | |
| | Total revenue, gains, and other support per audited financial statements | | | | |
| 1 | · · | *************************************** | | · - | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | ایما | | | |
| a | Net unrealized gains on investments | | | \dashv \downarrow | |
| b | Donated services and use of facilities | | | | |
| C | Recoveries of prior year grants | | - | - | |
| d | Other (Describe in Part XIV.) | | | - | |
| е | Add lines 2a through 2d | | | | |
| 3 | Subtract line 2e from line 1 | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | . 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | 1 1 | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | | _ | |
| b | Other (Describe in Part XIV.) | 4b | | - | |
| C | Add lines 4a and 4b | | | | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | 12.) | | 5 | |
| Pai | t XIII Reconciliation of Expenses per Audited Financial | | | | |
| 1 | Total expenses and losses per audited financial statements | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | . 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| С | Other losses | 2c | | _ | |
| d | Other (Describe in Part XIV.) | 2d | | | |
| е | Add lines 2a through 2d | | , | . 2e | |
| 3 | Subtract line 2e from line 1 | | | . 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIV.) | 4b | | | |
| | Add lines 4a and 4b | | ******************** | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line | 18.) | | 5 | |
| Par | t XIV Supplemental Information | | | | |
| | olete this part to provide the descriptions required for Part II, lines 3, 5, and | (9: Part III, lines 1a and 4: | Part IV. lines | 1b and 2b: Part V. | line 4: Part |
| | 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. | | | | |
| | | | | | |
| | | | | | |
| | | <u></u> | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | - | |
| | | | | | |
| | | | | • | - |

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Open to Public Inspection

Schedule I (Form 990) (2011)

| Name of the organization CHARLOTTE FOUNDATION | | URG PUBLIC | SCHOOLS | | | | Employer identification 20-025 | |
|--|--------------------------------|----------------------------------|--------------------------|---|--|---|-------------------------------------|------------|
| Part I General Information on Grants a | and Assistance | | | | ·· . | | 20 0230 | <u> </u> |
| Does the organization maintain records criteria used to award the grants or assi Describe in Part IV the organization's pr | istance? ocedures for monit | oring the use of gran | t funds in the Unite | d States. | | | X Yes | ☐ No |
| Part II Grants and Other Assistance to | Governments and | d Organizations in th | ie United States. C | omplete if the orga | anization answered "` | Yes" to Form 990, Par | t IV, line 21, for any | |
| recipient that received more than | | | | | can be duplicated if | additional space is ne | eded | |
| Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of gra or assistance | ınt |
| CHARLOTTE MECKLENBURG SCHOOLS | | | | | | | | |
| 600 E. FOURTH STREET, FIFTH FLOOR | | | | | | | | |
| CHARLOTTE NC 28202 | 56-6001074 | | 254.460. | 0. | | | | |
| | | | | | | | | |
| 2 Enter total number of section 501(c)(3) | and government or | l ganizations listed in t | he line 1 table | | | | | 1. |
| 3 Enter total number of other organization | ns listed in the line | 1 table | | | ***************************** | *************************************** | | |
| LHA For Paperwork Reduction Act Notice | e, see the Instructi | ions for Form 990. | | | | | Schedule I (Form 96 | 20) (2011) |

PURPOSE OF ASSISTANCE

To provide supplemental resources to maximize academic achievement by

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

2011

pen to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization

► Attach to Form 990. ► See separate instructions. CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS

FOUNDATION

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Employer identification number 20-0258541

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. Compensation committee Written employment contract Compensation survey or study Independent compensation consultant Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b X Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a a The organization? Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a Х b Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

132111

26

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). - Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) | (F) |
|---|-------------|--------------------------|---|---|-----------------------------|-------------------|--------------------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | Total of columns (B)(i)-(D) | Compensation reported as deferred in prior Form 990 |
| 1 HUGH HATTABAUGH | (i) (ii) | 0. 190,000. | 0. | 0. | 0. | 0. | 0. | |
| 1110011 1111111111111111111111111111111 | (i) | 0. | 0. | 0. | 0. | 0. | 190,000. | |
| 2 SCOTT MURI | (ii) | 160,000. | 0. | 0. | 0. | 0. | 160,000 | |
| | (i) | | | | | | | |
| 3 | (ii)_ | | | | | | | |
| 4 | (i) (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | <u></u> | | | | | |
| 11 | (ii) | | · | | | | | |
| | (i) | | | | | _ | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | _ | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | - | | | |
| 16 | (ii) | | | | | | | |

SCHEDULE O

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS FOUNDATION

Employer identification number 20-0258541

| FOUNDATION Z0-0238341 |
|--|
| Form 990, Part I, Item K, Other Organization Type: |
| FOUNDATION |
| |
| Form 990, Part I, Line 1, Description of Organization Mission: |
| the funds and making distributions which will further the interests of |
| the Charlotte-Mecklenburg Board of Education of Charlotte, North |
| Carolina. |
| |
| Form 990, Part III, Line 4d, Other Program Services: |
| The foundation allows for donations to be allocated to various smaller |
| programs within the school district. Programs include allocation of |
| money to assist teachers in their classrooms, literacy training, and |
| Charlotte-Mecklenburg Schools Family Night. |
| Expenses \$ 6,855. including grants of \$ 6,855. Revenue \$ 1,996. |
| |
| Form 990, Part VI, Section B, line 11: The board of directors reviews Form |
| 990 prior to filing. |
| |
| Form 990, Part VI, Section C, Line 19: The foundation's governing |
| documents and financial statements are made available upon request. |
| |
| |
| |
| |
| |
| |

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990.

➤ See separate instructions.

2011 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

CHARLOTTE-MECKLENBURG PUBLIC SCHOOLS FOUNDATION

Employer identification number 20-0258541

| (a) | (b) | (c) | (d) | (e |) | · | (f) | | |
|---|-----------------------------------|---|-------------------------------|---------------------------------------|--------------|--------------------------------|----------------------------|--------|--|
| Name, address, and EIN of disregarded entity | Primary activity | Legal domicile (state of foreign country) | | | | | rect controlling entity | | |
| | | | | | | | · | | |
| | | | | | | | | | |
| | | | | | | | | _ | |
| | | | | | | | | · . | |
| Part II Identification of Related Tax-Exempt Organi organizations during the tax year.) | zations (Complete if the organiza | tion answered "Yes" to Form 990 |), Part IV, line 34 b | ecause it had one | e or more re | elated tax-exe | mpt | | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | | (f) t controlling entity | Section 5 contr | rolled | |
| | | | | 501(c)(3)) | - | | Yes | No | |
| CHARLOTTE MECKLENBURG SCHOOLS - 56-6001074 600 E. FOURTH ST., FIFTH FLOOR | | | | | | | | | |
| CHARLOTTE, NC 28202 | EDUCATION | North Carolina | 501(c)(3) | Line 6 | N/A | | | x | |
| | | | | | | <u>"</u> | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN | (b) Primary activity | (C) Legal domicile | (d) Direct controlling entity | (e) Predominant income | (f) Share of total | (g) Share of | 1 | h) portion- | (i) Code V-UBI | (j) General o | (k) Percentag |
|--------------------------------|------------------------|--------------------------|-------------------------------|--|-----------------------|-----------------------|------------------|----------------|-------------------|---|------------------|
| of related organization | | (state or foreign | | (related, unrelated, excluded from tax under | income | end-of-year assets | ate allocations? | | amount in box | managing partner? | ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes No | - |
| | 1 | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | , | | | | | | | | † | |
| ······· | _ | | | | | | | | | | 1 |
| | - | | | | | | | | | | |
| | | | | | | | + | | | | ļ |
| | | | | | | | | | | | |
| |] | | | | | | İ | | | | |
| | | | | | | | | | | | |
| | _ | | | | | | | | | | - |
| | _ | | | | | | | | | | |
| | - | | | | : | | | | | | |
| , Identification of Related Or | ganizations Taxable as | s a Corpo | oration or Trust (Co | mplete if the graphization | ion answered "Ve | e" to Form 900 F | Part IV | line 24 | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|--|-------------------------|---|-------------------------------------|---|---------------------------------|--|--------------------------------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

| Not | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | · | | Yes | No | |
|---|--|---------------|---|-----------------------|---|------------|-----|----|--|
| 1 | During the tax year, did the organization engage in any of the following transactions with one | or more : | related organizations listed | in Parts II-IV? | | | 103 | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | | | 1a | | X | |
| b | Gift, grant, or capital contribution to related organization(s) | | | | | 1b | Х | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | | *************************************** | 1c | | Х | |
| d | Loans or loan guarantees to or for related organization(s) | | | | | 1d | | X | |
| e | Loans or loan guarantees by related organization(s) | | | | | 1e | | X | |
| | | | | | *************************************** | | | | |
| f | Sale of assets to related organization(s) | | *************************************** | | | 1f | | X | |
| g | Purchase of assets from related organization(s) | | | | | 1g | | Х | |
| h | Exchange of assets with related organization(s) | | | | | 1h | | X | |
| ī | Lease of facilities, equipment, or other assets to related organization(s) | | ******************************** | | | 1i | | X | |
| | | | | | | | | | |
| j | Lease of facilities, equipment, or other assets from related organization(s) | | *********************************** | | | 1j | | X | |
| k | Performance of services or membership or fundraising solicitations for related organization(s) | | | | | 1k | | X | |
| 1 | Performance of services or membership or fundraising solicitations by related organization(s) | | | | | 11 | | X | |
| m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | | | | | | |
| n Sharing of paid employees with related organization(s) | | | | | | | | | |
| | Reimbursement paid to related organization(s) for expenses | | | | | | | v | |
| р | Reimbursement paid by related organization(s) for expenses | | *************************************** | ••••• | *************************************** | 10 | | X | |
| - | (-) | ************* | *************************************** | | | 1p | | | |
| q | Other transfer of cash or property to related organization(s) | | | | | 1q | | Х | |
| r | Other transfer of cash or property from related organization(s) | | | | | 1r | _ | X | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must c | omplete | this line, including covered | relationships and tra | nsaction thresholds. | <u>, o</u> | | | |
| | (a) (b Name of other organization Transa type |) action | (c) Amount involved | | (d) Method of determining amount involved | | | | |
| 1) (| CHARLOTTE MECKLENBURG SCHOOLS B | | 254,460. | ACTUAL PAY | MENTS | | | | |
| 2) (| CHARLOTTE MECKLENBURG SCHOOLS N | | 599,859. | W-2 WAGES | | | | | |
| 3) | | | | | | | | | |
| 4) | | | | | | | _ | | |
| 5)_ | | | | | | | | | |
| 6) | | - | | | | | | | |
| ~/_ | | ~ | <u> </u> | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under section 512-514) | Are all partners sec. 501(c)(3) orgs.? Yes No | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? Yes No | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? Yes No | (k) Percentage ownership |
|--|--------------------------------|---|--|--|------------------------------------|--|--|---|---|--------------------------------|
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | i | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |